KNOWLEDGE IS POWER: The Visual Benefits of 5S Plus BRADY 100

Presenters



Chris Clark *Lean Operations Manager*

- 25 years of operational management experience
- Certified Six Sigma, Lean
 & Team Development



Lori Aeschbacher Global Product Manager

- 25 years of experience in printing systems
- Focused on how printing systems can improve safety & efficiency

Introduction

Going beyond 5S basics, this webinar is:

Not a step-by-step walkthrough of the elements of 5S

Focused on how workplace visuals and safety efforts play an important role in the lean process





Workplace visuals enhance employee knowledge to take your workplace to the next level.

Think leaner, safer and more productive!

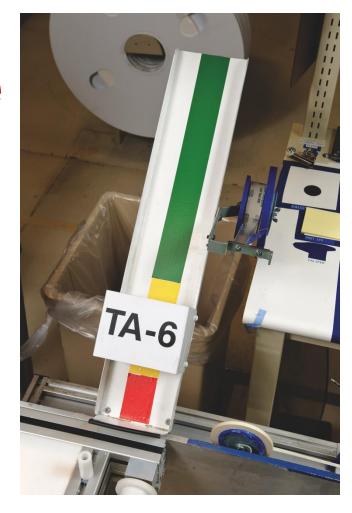




Did you know?

75% of knowledge is gained through visuals

13% through hearing and12% through smell, touch and taste





Did you know?

The human brain processes visuals

60,000 times faster than text





Did you know?

When both text and visuals are used in a message, retention is increased by 42%.





Visual Workplace

A lean concept focused on putting important information right where employees need to see it.

Plays a critical role in some of the most popular lean tools, including 5S.





Visual Workplace

Using labels for safety information, procedures, facility identification and other applications helps:

- Reduce waste
- Enhance knowledge
- Improve productivity

Waste accounts for 95% of all costs in non-lean manufacturing environments







Example Before

Total time: 19-20 Minutes

- Excess tools
- Obsolete fixtures
- 4 arbor presses (only need 3)
- No order to parts
- Excess motion





Example After

Total time: 12 Minutes

- Tool shadow board
- Bins in order of operation
- Fixtures bolted to work surface (reduces hand injuries)





+LOOP IS WET. BE CAPEFUL,

Good



CAUTION

SLIPPERY WHEN WET

Better

A CAUTION

Floor slippery when wet.



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Best

Workplace Safety & Compliance

Employee Training & Education

Productivity & Quality Improvement



Workplace Safety & Compliance

Effective visuals help you:

- Reach HazCom compliance
- Help prevent costly accidents before they occur
- Send employees home safely every day



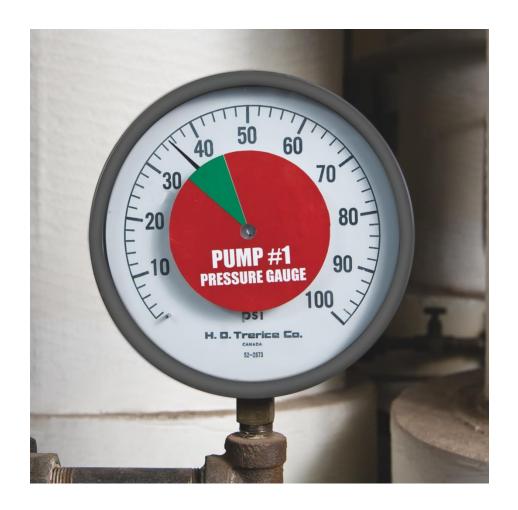




Employee Learning & Education

Effective visuals help:

- Enhance training
- Provide process and safety information
- Make the job easier





Employee Learning Example







Productivity & Quality Improvement

Effective visuals help:

- Reduce equipment downtime
- Improve turn-around time, on-time delivery & PPM metrics

Enhance work quality





Example 1

Spruce Pine Fire Department

Problem

Equipment confusion meant lost tools (\$400 axes & \$1,000 air packs) and 2hr/call clean-up time

Solution

Color-coding the equipment of all 8 firehouses with a label printer and vinyl labels

Result

Reduced inventory check-in from 1 hour to 15 minutes & reduced clean-up time by 50%











Example 2: Before & After

Boom & Soc Room at SPC

Problem

Slips, trips and falls need to be reduced

Solution

Train leadership, incorporate reduction in trip hazards into standard work, complete Kaizen improvement event

Result

Reduced 3 lifts per bail to just one, organized facility to reduce tripping hazards and improve productivity

















Example 3

Return Merchandise Authorization (RMA) Process Improvement

Problem

Need to improve process for handling returned goods

Solution

Moved computer and phone to product area and organized RMA area

Result

RMA backlog: 500 order to 36 (93% reduction)

Close time: 50 days to 3.8 days (92% reduction)

Hit Credit: 65% to 52% (15% reduction)

Walk Steps: 184 to 56 (69% reduction)



5S

- Sort
- Shine
- Set in Order
- Standardize
- Sustain



6S

- Sort
- Shine
- Set in Order
- Standardize
- Sustain
- Plus Safety



5S Plus

- Sort
- Shine
- Set in Order
- Standardize
- Sustain





5S Plus

Key benefits:

Non-value-added activities

Mistakes made by employees or suppliers

Time for employee training

Time searching for tools, parts and supplies

Unnecessary transportation of goods and navigation around the facility

REDUCE

IMPROVE

Floor space utilization

Employee safety and morale

Product quality

Equipment reliability through frequent cleaning and inspections



Visual Best Practices

- Avoid putting too much content in one visual
- Include multiple languages to align with the needs of your workforce
- Provide information on hazards and how to respond to them
- Use active tense in text
- Use symbols/pictograms to support text
- Keep up-to-date with any equipment, process or hazard changes
- Align with 2011 ANSI Z535 safety sign standards
- Follow recommended color standards for both signage and floor marking



Visual Best Practices Color Chart



Raw materials / Purchased Parts / **Incoming Product** Dies / Screens / Tools



Green

Std. Work in Process (SWIP), Finished Product, Safety Equipment.



Gray

Machine Location / **Stationary Items (trash** cans, cabinets, etc.)



White

Maintenance Items/ Recommended **Equipment Color**



Brown

Empty Skid / Empty Tote Locations



Yellow

Main Aisles



Red

Scrap / Fire **Equipment**



Red/White

Areas to be kept clear for safety/compliance purposes



Yellow/Black

Physical Hazards/Caution or **Hazardous Materials**



Other Colors: Orange/Pink/Purple/Checkers

Alternate Positions defined in Standard Work

Getting Started

To get started on your journey to a leaner, safer workplace with "5S Plus":

- Identify the need
- Get the cleaning supplies, tapes, labels, forms, tags and other supplies you need
- Take before pictures
- Identify a 5S project area and start your first step: SORT!



Do-It-Yourself (DIY) vs. Pre-Printed Labels

When it comes to creating workplace visuals you have options: Stock, Custom or DIY

The DIY/On-Demand Label & Sign Creation Difference:

- Efficient
- Cost-effective
- Convenient
- Customizable







Recap

Visuals are your key to a leaner, safer and more productive workplace.

By implementing effective visuals, your employees will have the knowledge and awareness at-a-glance of the correct processes, safety precautions, machine performance, inventory levels and what-goes-where in your facility.

Workplace visuals are an essential element in creating a "5S Plus" workplace that reduces waste while focusing on safety performance every step of the way.



Questions?

Thank you.

To learn more about "5S Plus" download our Guidebook at:

BradyID.com/5SPlusGuide



